



# Creating markets for climate neutral materials and the role of EU industrial policy

High-level virtual conference  
11 May 2021





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# Welcome

Eliot Whittington

Director, CLG Europe

## Agenda

**10.15** Welcome and Setting the scene:  
'Tomorrow's markets today'

**Eliot Whittington**, Director, CLG Europe  
**Dr. Patrick Graichen**, Executive Director, Agora Energiewende

**10.40** Keynote speech

**Elisabeth Winkelmeier-Becker**, Parliamentary State Secretary, Federal  
Ministry for Economic Affairs and Energy, Germany

**10:55** Business reflections

**Peter ter Kulve**, President of Home Care, Health & Wellbeing, Unilever  
**Magali Anderson**, Chief Sustainability and Innovation Officer,  
LafargeHolcim  
**Thomas Ingenlath**, Chief Executive Officer, Polestar (recorded statement)

**11:10** High-level discussion

**Elisabeth Winkelmeier-Becker**, Parliamentary State Secretary, Federal  
Ministry for Economic Affairs and Energy, Germany  
**Peter ter Kulve**, President of Home Care, Health & Wellbeing, Unilever  
**Magali Anderson**, Chief Sustainability and Innovation Officer,  
LafargeHolcim  
**Dr. Patrick Graichen**, Executive Director, Agora Energiewende

## Agenda

**11.30** Opening remarks

**Diederik Samsom**, Head of Cabinet for First Vice-President of the European Commission, Frans Timmermans  
**Maria Spyra**, Member of the European Parliament

**11.45** Panel discussion

**Lars Völkel**, Executive Vice President, Wood Products Division, Stora Enso  
**Dr. Oliver Sartor**, Senior Advisor, Agora Energiewende  
**Peter ter Kulve**, President of Home Care, Health & Wellbeing, Unilever  
**Magali Anderson**, Chief Sustainability and Innovation Officer, LafargeHolcim

**Diederik Samsom**, Head of Cabinet for First Vice-President of the European Commission, Frans Timmermans  
**Maria Spyra**, Member of the European Parliament  
Chaired by **Dr. Martin Porter**, Executive Chair in Brussels for CISL

**12.05** Final thoughts

**Claire O'Neill**, Managing Director Climate and Energy, WBCSD

**12:10** Closing remarks

**Eliot Whittington**, Director, CLG Europe



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## Presentation of the report

*Tomorrow's markets today: Scaling up demand for climate neutral basic materials and products*

Dr. Patrick Graichen

Executive Director, Agora Energiewende



# Tomorrow's markets today: Scaling up demand for climate neutral basic materials and products

Report Launch Event 11/05/2021

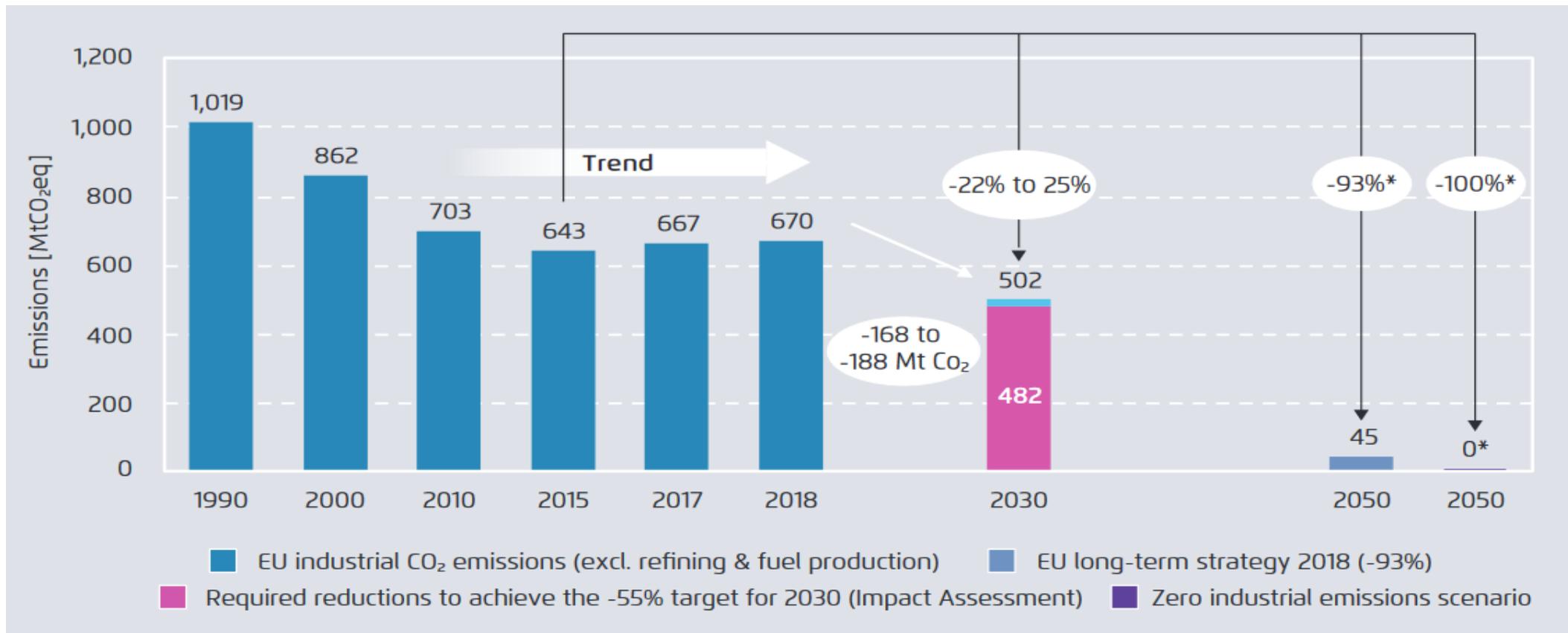
Dr. Patrick Graichen, Executive Director,  
Agora Energiewende



# 1. Project Context



At 16% of annual CO<sub>2</sub> emissions, industry is an urgent priority for the EU climate policy



The European Council has called for the Commission to...

*“propose measures that enable energy-intensive industries to develop and deploy new climate neutral technologies while maintaining their industrial competitiveness.”*

- European Council Conclusions, 10-11 December 2020



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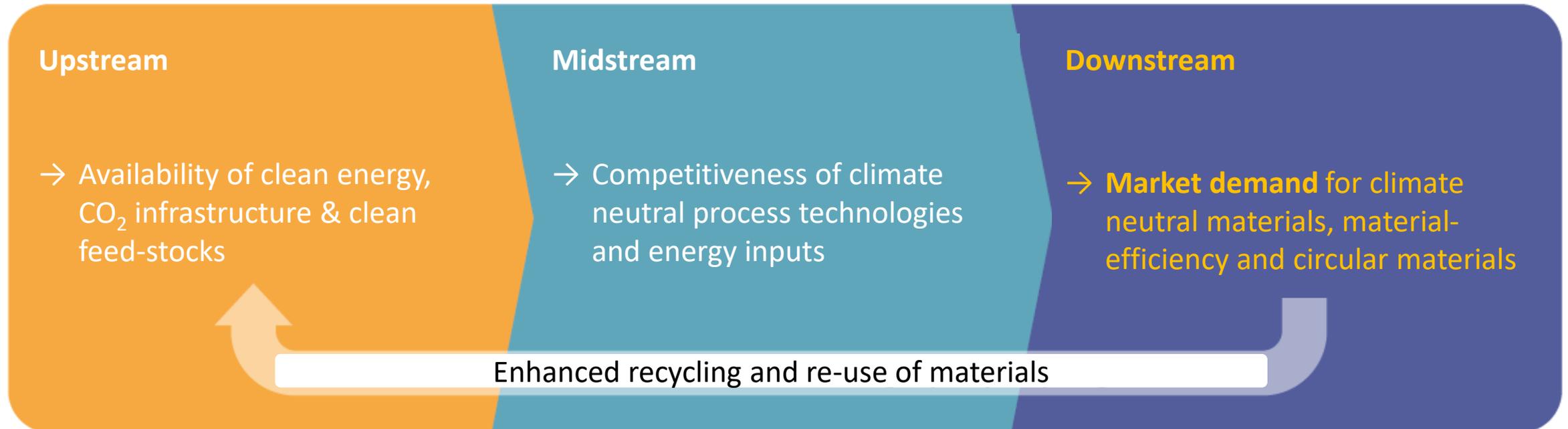


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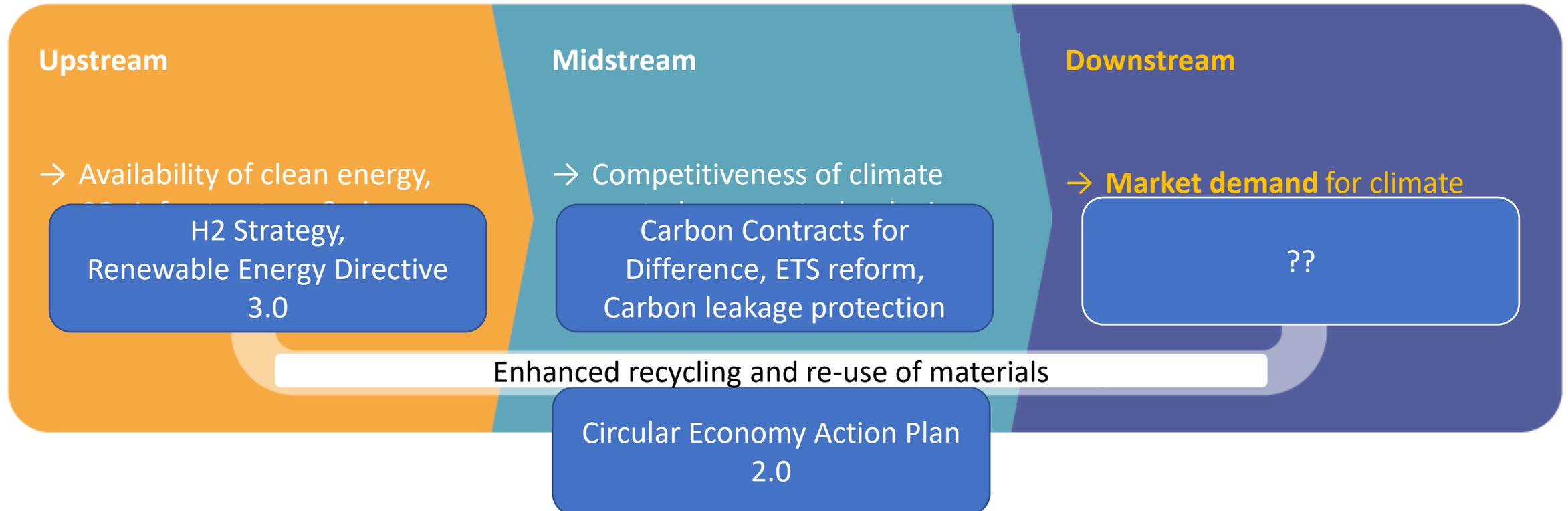
## 2. Project Aims and Scope

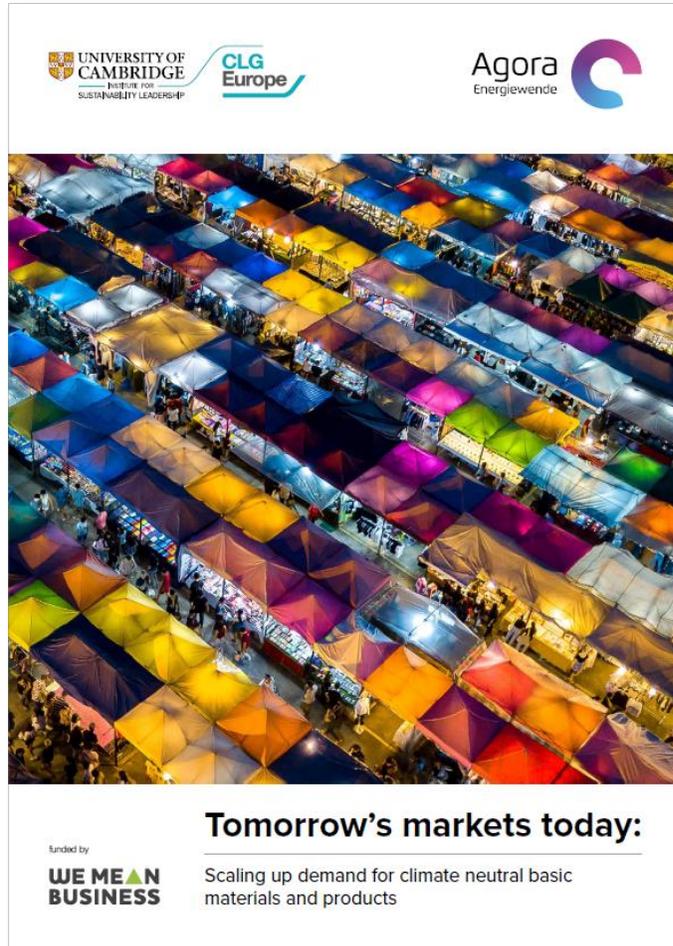


Industry transition must address the full value chain –  
but *market demand* for climate neutral, material efficient & circular  
solutions is a crucial, still missing, policy component



Industry transition must address the full value chain – but *market demand* for climate neutral, material efficient & circular solutions is a crucial, still missing, policy component





## Aims of the study:

- Explore role of “demand-side policies” in the transition to climate neutral industry
- Understand needs of progressive European industrial companies
- Identify specific options for policy makers under EU Green Deal

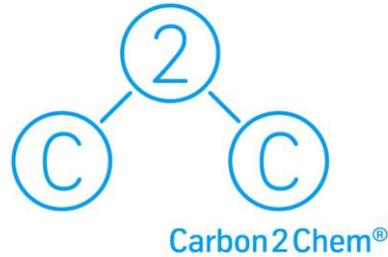


### 3. Business leadership, barriers faced and the role of EU policy



Basic material and final product producers are looking to develop climate neutral solutions and supply chains

- Examples:



**COCA-COLA SETS AMBITIOUS NEW SUSTAINABLE PACKAGING GOALS FOR WESTERN EUROPE**



**The Carbon Rainbow**



Volvo Cars aims for 25% recycled plastics in cars from 2025

However, despite impressive voluntary efforts, companies report barriers to scaling up and aiming for CO<sub>2</sub> neutrality

**1. Missing business case to scale up climate neutral technologies**

- Suppliers need a broader willingness-to-pay from downstream to scale up deployment

**2. Non-cost barriers to purchasing climate neutral materials, e.g.**

- A lack of comparable data from suppliers on embedded CO<sub>2</sub>
- Conservatism and risk aversion towards new materials (e.g. construction sector)
- Outdated product regulations limiting market entry (e.g. concrete standards)

**3. Missing incentives to unlock a full set of decarbonisation levers along the value chain, e.g.**

- Material efficient design and manufacture
- Increased material circularity
- Use of innovative materials
- Etc

However, despite impressive voluntary efforts, companies report barriers to scaling up and aiming for CO2 neutrality

### 1. Missing business case to scale up climate neutral technologies

- Suppliers need to scale up deployment

### 2. Non-cost barriers to

- A lack of competition
- Conservatism and risk aversion (e.g. in the construction sector)
- Outdated product standards (e.g. building standards)

### 3. Missing incentives

- Material efficiency
  - Increased material costs
  - Use of innovative materials
  - Etc
- ...ing the value chain, e.g.

Important:  
A higher carbon price does not address many of these barriers.



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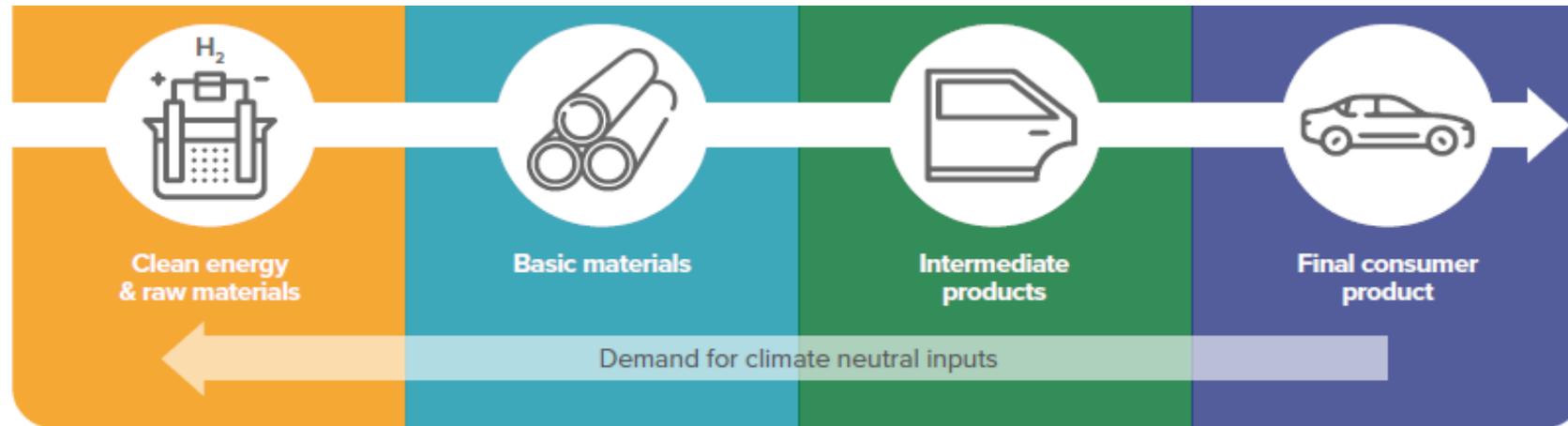
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## 4. Policy priorities and options



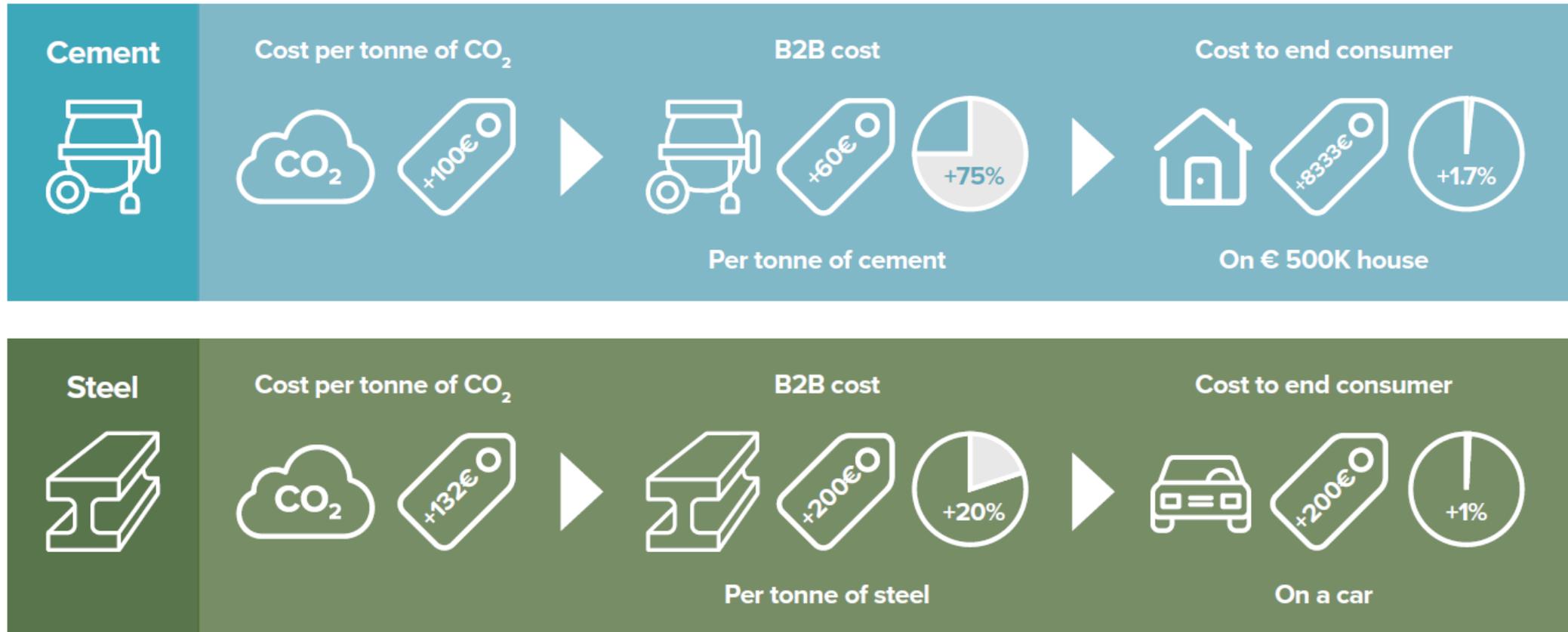
Three policy priorities to address three key barriers...

→ *Priority 1.* Put limits on embedded life cycle emissions in material-intensive final products and reduce over time..

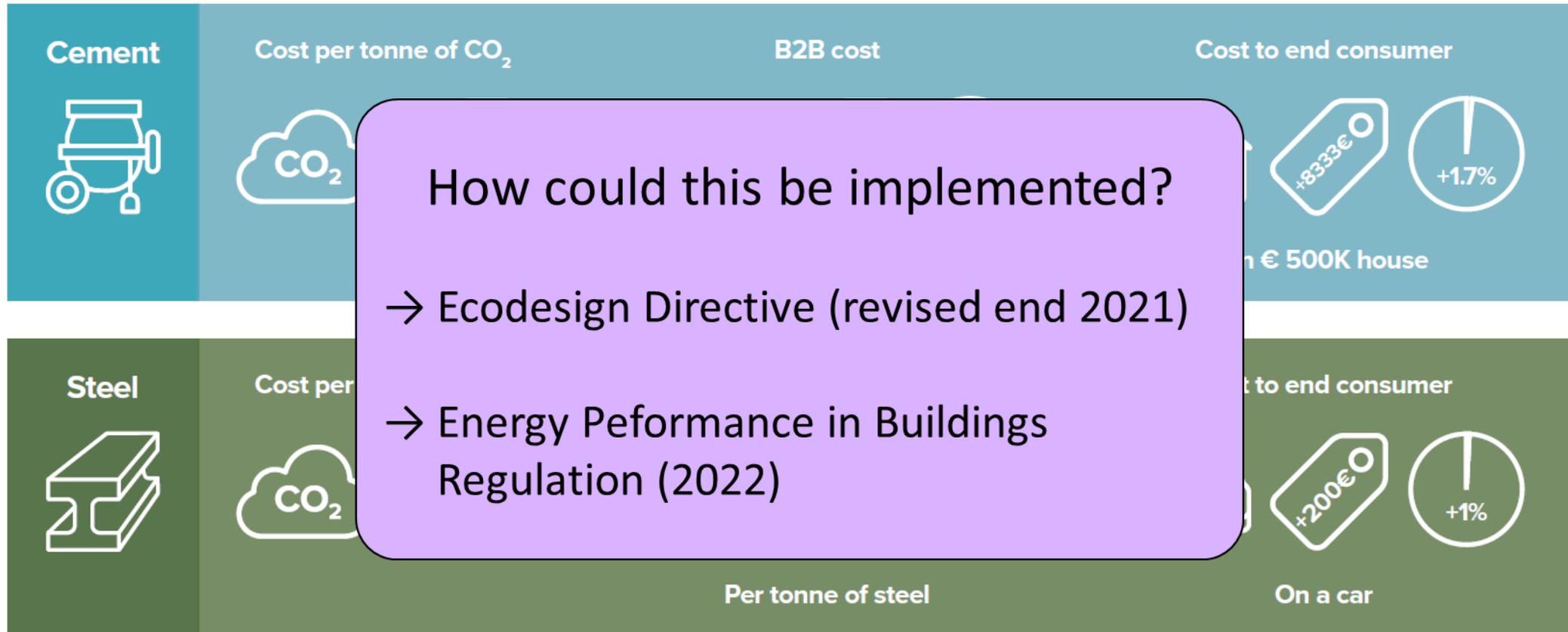


→ Justification: unlocks demand for full set of decarbonization options (material efficient design, circular and low-CO<sub>2</sub> virgin materials) without distortions of intermediate product markets.

Priority 1 (cont.) Cost of climate-neutral materials would be a small fraction of final product prices for consumers, but pays upstream green premium

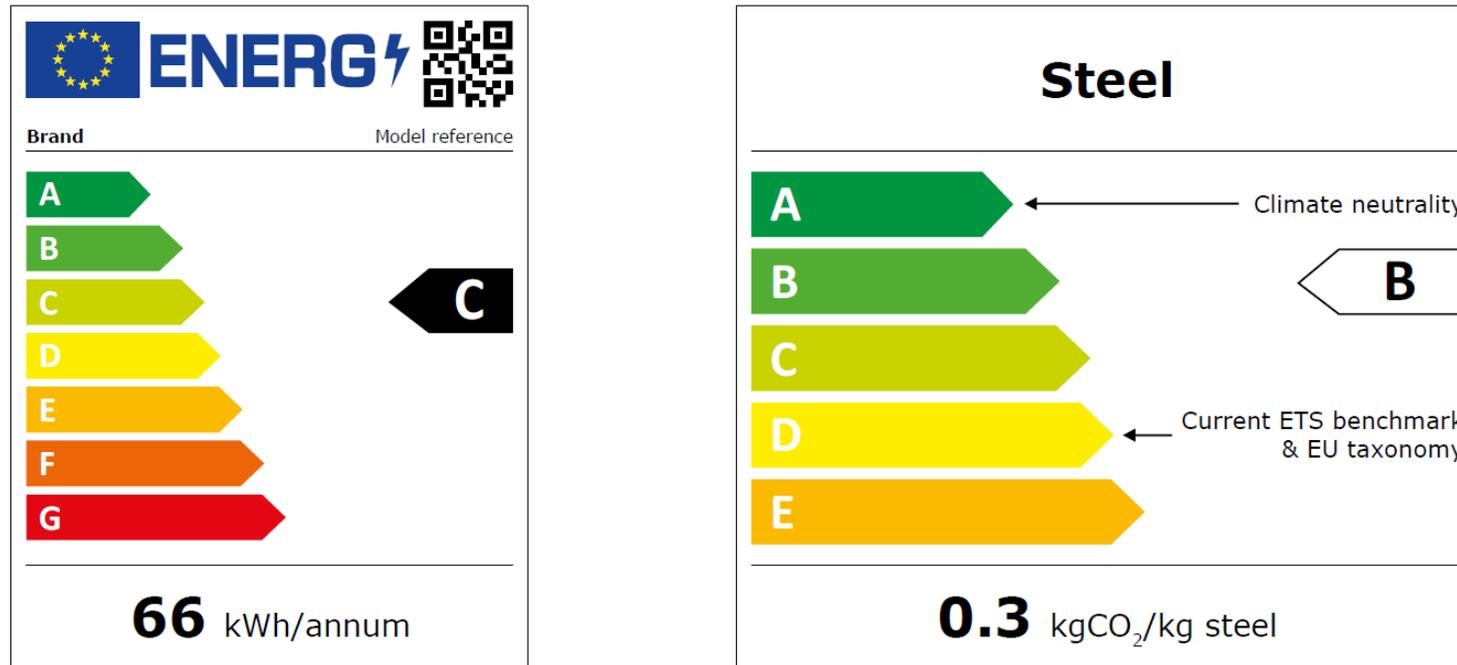


Priority 1 (cont.) Cost of climate-neutral materials would be a small fraction of final product prices for consumers, but pays upstream green premium



## Priority 2. Require reporting of embedded carbon data for key value chains and create standardised CO<sub>2</sub>-rating labels for basic materials

Figure 10: Copying the Energy Performance Rating Labels model (left) to make 'material CO<sub>2</sub> performance rating labels'

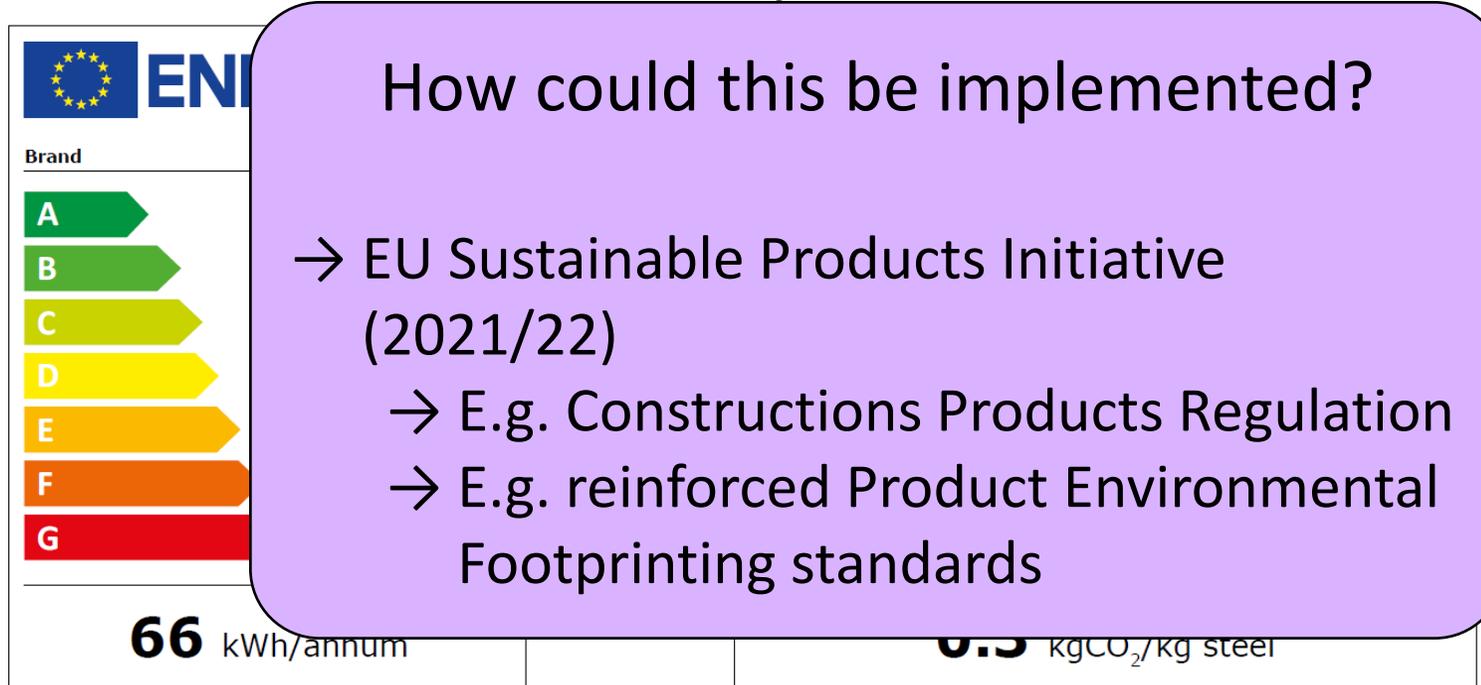


Source: European Commission<sup>39</sup> (left), authors' own example (right)

- Justification: For limits on embedded carbon to work, downstream purchasers must have transparent and comparable data

## Priority 2. Require reporting of embedded carbon data for key value chains and create standardised CO<sub>2</sub>-rating labels for basic materials

Figure 10: Copying the Energy Performance Rating Labels model (left) to make 'material CO<sub>2</sub> performance rating labels'



Source: European Commission<sup>39</sup> (left), authors' own example (right)

- Justification: For limits on embedded carbon to work, downstream purchasers must have transparent and comparable data

## Priority 3. Targeted policies to overcome specific barriers to market entry for innovative or circular solutions

- Justification: Effective competition between climate neutral and circular materials requires a portfolio of solutions.
- In some cases, targeted supply or demand side policies needed to overcome these barriers.
- Solutions can include Carbon Contracts for Difference, public procurement requirements or circular material quotas.
- Must be targeted, time-limited to avoid long-term distortions

Priority 3. Targeted policies to overcome specific barriers to market entry for innov

### How could this be implemented?

- Justification: E requires a por
- In some cases these barriers
- Solutions can requirements
- Must be target

→ CCfDs (reformed ETS Innovation Fund)

→ Recycled material quotas under waste legislation (Circular Economy Action Plan) (2021-23)

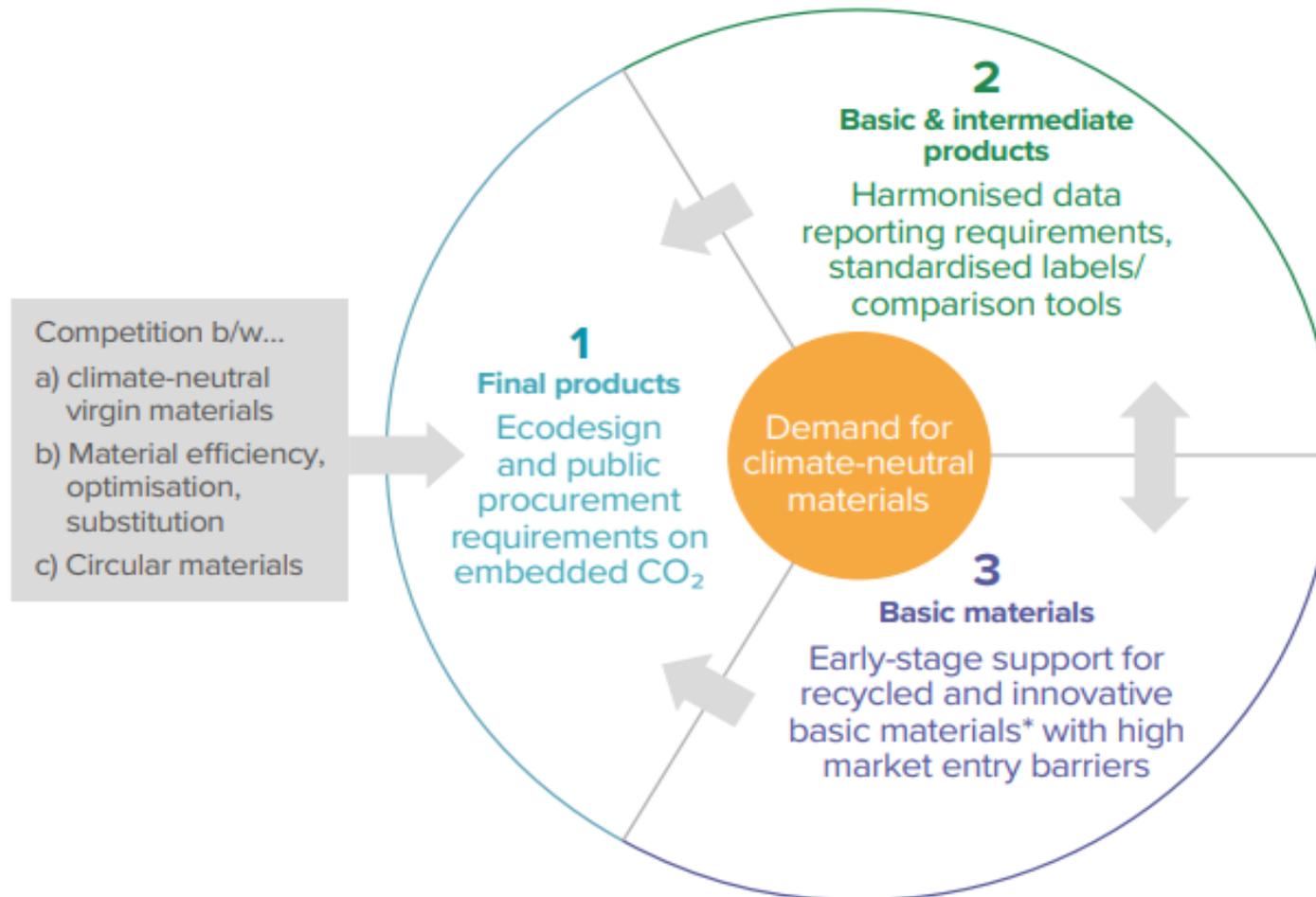
→ Public Procurement Requirements via relevant sectoral legislation.

circular materials

to overcome

procurement

## Summary: three mutually reinforcing policy interventions



Source: Agora-Energiewende, CLG Europe & WBCSD (2021)



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## 4. A comment on the updated EU industrial strategy



## The updated EU industrial strategy

- The updated Strategy identifies a need for demand side policies to make a business case for scaling investment in climate neutral materials production.
- However, the Strategy does not point to any concrete legislative measures to do so. It mentions supply side policies like EU-level CCfDs, etc. Good, but not sufficient...
- The accompanying Steel Sector Analysis suggests that the Ecodesign and Construction Products Regulation could be revised to include embedded carbon standards for steel.
  - But it is not clear if *regulatory limits* on embedded CO<sub>2</sub> emissions are intended, or simply reporting standards (i.e. better data). **We will need both.**

Thank you for your attention

Dr. Patrick Graichen  
Executive Director, Agora Energiewende

11/05/2021



## Keynote speech

Elisabeth Winkelmeier-Becker

Parliamentary State Secretary, Federal Ministry for  
Economic Affairs and Energy, Germany



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# Business reflections

Peter ter Kulve

President of Home Care, Health & Wellbeing,  
Unilever



# Business reflections

Magali Anderson

Chief Sustainability and Innovation Officer,  
LafargeHolcim



# Business reflections

Thomas Ingenlath

Chief Executive Officer, Polestar



## High-level discussion

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**Elisabeth Winkelmeier-Becker**

Parliamentary State Secretary,  
Federal Ministry for Economic  
Affairs and Energy, Germany



**Magali Anderson**

Chief Sustainability and  
Innovation Officer,  
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**Peter ter Kulve**

President of Home  
Care, Health &  
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**Dr. Patrick Graichen**

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# Further reflections





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## Opening the section 'Further reflections'

Dr. Martin Porter

Senior Strategic Adviser to CLG Europe and  
Executive Chair in Brussels for CISL

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**12:10** Closing the event

**Claire O'Neill**, Managing Director Climate and Energy, WBCSD

**Eliot Whittington**, Director, CLG Europe



# Opening remarks

Diederik Samson

Head of Cabinet for First Vice-President of the  
European Commission, Frans Timmermans



# Opening remarks

Maria Spyraiki

Member of the European Parliament



# Panel discussion



**Lars Völkel**

Executive Vice President,  
Wood Products Division,  
Stora Enso



**Dr. Oliver Sartor**

Senior Advisor, Agora  
Energiewende



# Panel discussion



**Peter ter Kulve**

President of Home  
Care, Health &  
Wellbeing, Unilever



**Magali Anderson**

Chief Sustainability and  
Innovation Officer,  
LafargeHolcim



**Diederik Samsom**

Head of Cabinet for First  
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# Final thoughts

Claire O'Neill

Managing Director, Climate & Energy, WBCSD



## Closing remarks

Eliot Whittington

Director, CLG Europe



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Thank you.

